



Township of Huron-Kinloss

2022 Sustainability and Strategic Plan: Our Future Huron-Kinloss
Progress Report

January 16th, 2023

Sustainability and Strategic Plan: Our Future Huron-Kinloss

The Township of Huron-Kinloss adopted a 10-year sustainability and strategic plan in 2013 called Our Future Huron-Kinloss. The plan was created with members of the community, Council, and staff to ensure that decision-making met the expectations, wants, and needs of the community and the organization over the next 10 years.

In 2018, Council and staff reviewed what was accomplished in the first 5 years of implementation and developed a new action plan that outlined important milestones the Township hoped to achieve by 2023. The action plan was updated to include projects, initiatives and services that help the Township achieve our goals of being a prosperous, vibrant, spirited, environmentally conscious and accessible community. Working within these goals sets us on the path to achieve our over-arching mission and vision.

Vision: Huron-Kinloss celebrates a unique mix of welcoming communities and natural beauty.

Mission: Support the communities of today to inspire the generations of tomorrow.

In the following pages, staff has identified the projects and initiatives they worked on, implemented, or completed in 2022 to help the Township achieve the five goal areas in the sustainability and strategic plan.

Our Future Huron-Kinloss Progress Report

The progress report is divided into five sections, by goal area. Outlined in each section is the description of the goal, including what we are trying to achieve, followed by the list of 2022 accomplishments. The accomplishments section provides highlights from each department.

We are a Prosperous community that continues to grow in a sustainable manner

Prosperity is achieved by:

- ✓ Retaining and expanding our existing businesses and attracting new ones
- ✓ Diversifying our economy
- ✓ Growing a diversity of tourism opportunities
- ✓ Strengthening our agriculture and agri-business sector
- ✓ Investing in infrastructure

In 2022 our accomplishments in the prosperity goal area include:

- Executed record year for the Holiday Shopping Pass with \$166,950 spent in Huron-Kinloss during the promotion
- \$44,050,846.00 in new building construction, with 213 permits issued in 2022
- Developed contract with RSM Building Consultants to review planning documents, supporting continued efforts to increase staff efficiency
- Awarded the Making Cultural Spaces Safe Grant, \$23,000 for the Point Clark Lighthouse and received the Re-opening Museums Grant, \$5,000
- Worked with MDB Insights to create a Best Practices Economic Development report to compliment the work achieved through our Economic Development Action Plan
- Awarded funding for a second time through the Skills Development Fund for the Women in Carpentry 2.0 program totaling \$289,759
- Began construction on the Ripley Industrial Park, including construction of the roadway and installation of services. We were accepted into the Ontario Certified Site Program to assist with marketing the property and we sold 3 acres in the park
- We were awarded funding for the fourth time through the Digital Main Street, \$160,368.40 to hire 4 Digital Service Squad Members to support Bruce County businesses with their digital transformation. The Digital Service Squad Team supported 130 businesses throughout the County and local businesses received \$95,000 in grant funding through the Digital Main Street program.
- Natural Gas Distribution Construction in Ripley, Lucknow and Lakeshore

- Successfully facilitated the Lighthouse Fundraising Campaign which saw \$195,862 in funding (includes Trillium Grant, NWMO contribution and private donations)
- Continued work on the Water and Wastewater Master Servicing Plan (Growth and Servicing Master Plan) and conducted community engagement online and with an open house.
- Began work on the Public Works Operations and Transportation Review (to be completed in 2023)
- Continued participation and investment in the Municipal Innovation Council through renewed 3 year agreement
- Participation in NWMO studies as Primary Significant Neighbouring Community
- Supported businesses with the Downtown Improvement and Spruce the Bruce grants. In 2022 Huron-Kinloss businesses applied for and received 2 marketing grants, 2 signage grants and 1 façade grant (work to be completed in 2023)
- Continued participation on the Clean Energy Frontier Regional Steering Committee
- eCommerce functionality added to website (launching in 2023)
- Chosen as finalist for EDCO's Rural Excellence Award
- Another successful year for the Hub with 97 businesses supported, we hosted 52 events and had 461 registrations
- Rehab of bridge 66 on Concession 8 between Highway 21 and Lake Range
- 2021 Bridge Needs Assessment adopted by Council 2022 May
- \$100,000 in funding to build Secrets of the Back 40 assets

We are a Vibrant community that values our uniqueness and creativity

A vibrant community is achieved by:

- ✓ Creating places where people want to be
- ✓ Celebrating what makes us unique
- ✓ Preserving and protecting our history and heritage
- ✓ Supporting and growing the arts and creativity

In 2022 our accomplishments in the vibrant goal area include:

- Facilitated Point Clark Lighthouse Museum Revitalization Project with brand new exhibits and renovations to the Museum (opening in 2023)
- Adoption and implementation of our Tourism Action Plan
- Development of Secrets of the Back 40 our new tourism strategy that include cycling tours, itineraries, photos, videos and a new website

- Hired Heritage Coordinator and Events and Marketing Coordinator
- Started Sprout Youth Entrepreneurship Program
- Participation in Grey-Bruce Local Immigration Partnership Council and assisted with the development of translated community welcome package for all Grey and Bruce communities
- Received \$20,000 from Parks Canada for lighthouse repairs including paint and flooring
- Assisted Music in the fields with Celebrate Ontario Grant application, they were awarded \$185,000 for the 2022 event
- 56 marriages were performed by Township of Huron-Kinloss Marriage Commissioners

We are a Spirited community that takes pride in calling Huron-Kinloss home and welcoming others

A spirited community is achieved by:

- ✓ Supporting a diversity of lifestyles
- ✓ Maintaining a sense of connection and cohesion with others
- ✓ Engaging in our community
- ✓ Retaining our youth

In 2022 our accomplishments in the Spirited goal area were:

- Development of our Parks and Recreation Master Plan
- Development of new recreation programs: outdoor fitness bootcamp, low impact gentle fitness, beginner Spin, TRX, Strong is Beautiful Youth fitness, Pickleball clinics, etc.
- Successful return of Wolf Cub Adventure camp
- Hosted 2022 WOBA U9 Major Rookie Championship Tournament
- The Women in Carpentry program constructed and donated a 10X12 shed to the Ripley Summer Sports Committee
- New swings were installed in Blue Park and Heritage Park
- Awarded \$1500 Grant from Play in Bruce Grey to purchase new fitness equipment

We are an Accessible community that offers opportunities for everyone

An accessible community is achieved by:

- ✓ Ensuring people have a place to live
- ✓ Having amenities nearby
- ✓ Being age friendly

- ✓ Enhancing our mobility
- ✓ Being open and transparent

In 2022 our accomplishments in the accessible goal area include:

- Completed our Community Engagement Strategy
- Continued implementation of the Communications Action Plan
- Adoption of Digital Modernization Review and Implementation including new software purchases; City Reporter, Booking and eCommerce
- 2022 Municipal and School Board Elections with 23 candidates and a 40.9% voter turnout, 2022 Election was accessible with Internet/Telephone Voting
- Ripley Southwest Street Reconstruction Project – Preliminary designs and community engagement
- Participation on the Joint IT Services committee, a partnership between the Municipal Innovation Council and member Municipalities to examine shared software and technology opportunities for efficiencies and cost savings
- Construction of the Ripley-Huron Community Centre’s accessible front entrance and dressing room began
- Staff received Plain Language Training
- The Huron-Kinloss Fire Department executed an agreement with the Red Cross for training services
- A Fire Services Review for the Huron-Kinloss Fire Department was initiated
- Preliminary work was completed for Boiler Beach Road including the Boiler Beach Traffic Study and community engagement for the project
- Facilitated round 2 of the Women in Carpentry program with 20 participants and an 80% employment rate
- Pledged support to Kincardine Community Healthcare Foundation Hospital Redevelopment Capital Campaign
- Constructed new Sidewalks on Bob St and Havelock St. in Lucknow
- Developed virtual and audio tours of Point Clark Lighthouse and Museum
- 79 registered golf cars in the golf car pilot project providing options for accessible transportation in HK

We are an Environmentally Conscious community that are good stewards of our natural environment

We achieve an environmentally conscious community by:

- ✓ Protecting our natural resources
- ✓ Using our resources wisely

- ✓ Being aware and taking responsibility

In 2022 our accomplishments in the Environmentally Conscious goal area were:

- LED lighting upgrades were installed at the Ripley library and YMCA
- Continued implementation of the Ash Tree Removal project in the Huron Lakeshore area, Lake Range Steep Slope, Concession 2, Green Acres Trail, Heritage Subdivision and Blair's Trail
- Implementation of the agricultural plastic recycling project at the Huron Landfill
- Developed partnership with ICLEI for the Boiler Beach Shoreline project, the partnership provided \$15,000 in funding for education and planting initiatives
- Upgrades to Huronville SCADA water system
- Constructed fencing at the Huron Landfill
- Awarded \$3,505,816.44 in grant funding from the Federal and Provincial Governments for replacement of the Lucknow Standpipe, the total project cost will be \$5,531,775
- Conversion of all Huron-Kinloss facilities to natural gas
- Investigated opportunity to participate in the Electric Vehicle Charging Station project
- Construction of Storm water detention facility and ravine stabilization to mitigate flooding on Bruce Beach road.

Conclusion

Going into 2022 there was still lots of uncertainty surrounding the pandemic but looking at our accomplishments, Staff and Council were able to achieve many projects and initiatives in our Strategic Plan Action Plan. All of this work contributes to our vision: "Huron-Kinloss celebrates a unique mix of welcoming communities and natural beauty", and mission: "Support the communities of today to inspire the generations of tomorrow."